



WESTSIDE
REGIONAL CENTER

Announcement of

Request for Proposals:
Housing Development Organization
Property Acquisition and Renovation

Fiscal Year 2018-19

Westside Regional Center

Announcement of Request for Proposals: Housing Development Organization Property Acquisition and Renovation Fiscal Year 2018-19

Summary of Project

The Lanterman Act, as interpreted by the California Supreme Court in *ARC-CA vs. DDS*, determined that a primary function of regional centers is to “prevent or minimize the institutionalization of developmentally disabled persons”. To this end, Westside Regional Center (WRC) will use Community Resource Development Plan (CRDP) funds to acquire and develop permanent, accessible homes in the community, owned by Housing Development Organizations (either a non-profit or a for-profit entity), for the use of individuals at risk of residing in state developmental centers. WRC is seeking proposals for the acquisition and renovation of one (1) single family home to be developed as an Enhanced Behavior Supports Home for Children.

1. One (1) Enhanced Behavior Supports Home, which will be available with a long-term lease for a residential service provider selected and vendored by WRC. The applicant may apply for grants for both the acquisition and renovation in a single proposal. Grant funds will be available for the acquisition of one (1) property. Grant funding for renovating the home is available for modifications required to meet the support needs of the individuals referred, and to meet the licensing standards that will apply to the residents referred. To ensure that homes developed using CRDP funds are always available for use by individuals served by Westside Regional Center, real estate deed restriction and restrictive covenants are required for each property purchased with these funds by the Housing Development Organization (HDO). These deed restrictions and restrictive covenants must place specific limitations on the use of the property. **Each property will be**

developed in accordance with the Fiscal Year 2018-2019 Community Placement Plan Housing Guidelines issued by the State of California, Department of Developmental Services. (A copy of these guidelines will be provided upon request.)

Interested parties are invited to submit a proposal in accordance with the specifications contained in this Request for Proposal (RFP) to acquire and renovate one (1) single family property for long-term lease to a service provider supporting individuals with developmental disabilities. Applicants will also be responsible for the long term management of the property.

The successful applicant(s) for this project will acquire and renovate one (1) single family home property to be purchased and renovated to WRC specifications and will be owned and maintained by a Housing Development Organization (HDO) for restricted use as housing for individuals served by WRC. WRC may award funds to more than one (1) HDO.

Deed restrictions must specify the property will be held, and available for services to persons referred by WRC into perpetuity. This is per the Fiscal Year 2018-2019 housing guidelines issued by the State of California, Department of Developmental Services. (A copy of these guidelines will be provided upon request.) HDO's may hold the property as a for-profit or non-profit corporation, limited partnership, or a limited liability corporation. Renovation of the property must be supervised by, and is the responsibility of, the HDO. Renovation plans must be developed for the HDO by a licensed architect and implemented by a licensed, bonded contractor, and the plans approved by WRC prior to an application for construction permits. The property will be leased to a residential service provider who will provide care and supervision to the residents. The selected residential service provider(s) as well as regional center staff will be available to the HDO/architect/building contractor for development team meetings and technical assistance regarding the needs of the individuals referred as well as the requirements of Community Care Licensing. The property must be convertible to meet the standards for licensing by the Department of Social Service of the State of California, Community Care Licensing Division. The property will be licensed as Enhanced Behavior Supports Home (EBSH) for ambulatory and non-ambulatory residents. **Property ownership and management will be separate and distinct from the provision of services and supports.** The property acquired must be a single family home for no more than three children per home. The home will be designed with a minimum of three (3)

single occupancy bedrooms. **The property must be approved by WRC in advance of purchase and located within the WRC catchment area as indicated in EXHIBIT B (attached).**

Additional specifications for the prospective single family residence property are provided below:

Property features:

- Private bedroom for each resident
- A den or second common area preferred
- A fenced back yard
- Single family homes suitable for ADA compliant exits and non-ambulatory clearance
- Ample parking (off-street, preferred) for staff and visitors

Neighborhood Features:

- Located near parks, shopping and recreational facilities and public transportation
- In close proximity to regional center day services
- Quiet low traffic street
- Located near medical facilities, hospitals, specialist care

Prohibited Property Features:

- Ancillary improvements, e.g., pools, barns, or other structures except garage.

2. APPLICANT ELIGIBILITY

The HDOs primary mission is to develop and manage accessible homes for the needs of individual with developmental disabilities. **Only applicants who have**

acquired, constructed, or renovated property for the use of special needs populations for a minimum of two years, or have team members with at least 4 years of relevant experience, will be considered. Applicants must possess qualifications as specified in this RFP. Proposals will be considered from affordable housing providers who retain development team members with documented experience in real estate purchase, financing and renovation.

HDO's must submit the resumes of the development team, a summary of past projects, and a narrative of proposed property ownership including acquisition, renovation, and maintenance. Information on plans for acquiring permanent financing, HDO organization and financial documentation, an implementation and financing plan, and a sample reporting format must also be included.

The selected applicant may be required to provide a performance bond for all money advanced. The cost of the bond will be an acceptable start-up cost.

APPLICANT INELIGIBILITY

The following agencies or individuals are **not** eligible for this NPO development award:

1. The State of California, its officers or its employees;
2. A regional center, its employees, and their immediate family members;
3. Area Board members, their employees or their immediate family members;
4. Any HDO with a conflict of interest in either board members or employees

SUBMISSION OF PROPOSAL

The original (hard copy) Response to the Request for Proposals must be received by WRC, **no later than 4:00 p.m., February 16, 2019. No exceptions. WRC receipt of the electronic version will not satisfy this deadline.**

All interested Applicants must submit an original and two copies of each proposal by mail or in person to:

Daniel Hoyos, CPP Housing Manager
Westside Regional Center
5901 Green Valley Circle, Suite 320
Culver City, CA 90230

In addition, all submissions must include an electronic version sent to: RFP@WestsideRC.org. Electronic submissions cannot exceed 15 megabytes per email. Multiple emails per RFP submission can and will be accepted. An email acknowledgement of each submission received will be sent to the applicant.

All inquiries regarding this proposal and technical assistance requests should be directed via e-mail to Danielh@westsiderc.org. Technical assistance is limited to information on the requirements for preparation of proposals.

TIMELINE

Request for proposals release.....January 23, 2019

Deadline for receipt of proposals.....February 16, 2019

Evaluation Interview and Selection of Proposals.....February 18 – February 22
2019

Notice of Selection Committee Decisions.....February 25, 2019

Contract negotiations complete.....March 1, 2019

Projects to start operationthe latter of CA budget finalized or conditional approval by DDS.

Monthly Reports due by the 15th of each month.....effective April 1, 2019

Properties acquired.....within 150 days

Strict adherence to the deadlines above will be followed.

SELECTION PROCEDURES

All proposals received by the deadline will undergo a preliminary screening. Late or incomplete applications will not be accepted for review and rating. The Proposal Review Committee will be seated by WRC. Proposals will be reviewed for completeness, applicant experience and fiscal stability, resources of applicant, reasonableness of costs, and ability of applicant to identify and achieve outcomes of property acquisition and renovation. After preliminary review and scoring, an interview with the finalists may be scheduled. The final decision of the Proposal Review Committee shall be approved by the WRC Executive Director, and is not subject to appeal. All applicants will receive notification of WRC's decision regarding their proposal.

This Committee will review, score, rank and prioritize the proposals. Applicant's proposals may be rejected for inconsistency with state and federal guidelines, failure to follow RFP instructions, incomplete documents, or failure to submit required documents.

To the right of each section is the maximum score that can be obtained. The review committee will use these criteria to rate your proposal. Acceptable proposals will be scored in the following areas:

HDO organizational and financial documentation	35 points
Narrative proposal	15 points
Implementation plan	10 points
Project Budget	10 points

In addition to evaluation on the merit of the proposal, applicants will be evaluated and selected based on previous performance (including the timely completion of projects, a history of cooperative work with the regional center or other funders, and a track record consistent with established timelines for development).

RESERVATION OF RIGHTS

WRC reserves the right to request or negotiate changes in a proposal, to accept all or part of a proposal, or to reject any or all proposals. WRC may, at its sole and absolute discretion, select no provider for these services if, in its determination, no applicant is sufficiently responsive to the need. WRC reserves the right to withdraw this Request for Proposal (RFP) and/or any item within the RFP at any time without notice. WRC reserves the right to disqualify any proposal which does not adhere to the RFP guidelines. This RFP is being offered at the discretion of WRC. It does not commit WRC to award any grant.

COSTS FOR PROPOSAL SUBMISSION

Applicants responding to the RFP shall bear all costs associated with the development and submission of a proposal.

CONTENT OF PROPOSAL

The proposal must be typed on standard white paper using standard size font (12) and include a table of contents and page numbering. For items that request conditional information, provide a statement whether or not it applies to the applicant in order to verify that it has been addressed. Use the following outline:

- I. APPLICANT INFORMATION (HDO Organization, Development Team, Financial Documentation)
 - a. The contact information (name, address, e-mail address and telephone number) of the proposed HDO applicant and whether applying as a non-profit corporation, a limited partnership, or a limited liability corporation.
 - b. State the name of the author of the proposal. List any parties who participated in writing all or part of the proposal. Any proposal written for an applicant by a consultant or professional grant writer will demonstrate a commitment by the writer to provide ongoing technical assistance during the project implementation phase.
 - c. Describe or provide materials that clarify the HDO's mission and development and management experience of the HDO, any developer retained by the HDO and other development team members.
 - d. At a minimum the proposal should include names of partners, staff or consultants, if known, who will be involved in the implementation of the project if awarded; resumes; a summary of past projects; and a narrative

- of proposed property ownership from acquisition to conversion to permanent financing.
- e. List of references and/or letters of reference relevant to experience and other qualifications required to complete this or similar projects. Applicants should be aware that WRC will contact references and other sources to corroborate any of the information provided in the proposal.
 - f. List of all projects with other regional centers and the current status of each project.
 - g. Specify any past history of activities which have had a serious negative impact upon development projects, tenants or residents including, but not limited to: financial losses (e.g., foreclosure), or serious investigation or citation under the California Administrative Code, the Penal Code or Regulations of the State of California, or the laws of other states, or the Federal Government. Any information withheld or omitted may result in disqualification of the proposal or termination of the contract.
 - h. Organizational Documentation
 - i. For Non-Profit Corporations
 1. IRS approval of 501(c) (3) status
 2. Articles of Incorporation stating that, as part of its mission, the organization will develop and manage affordable homes for individuals with special needs, including those with developmental disabilities, and identifying the leadership and responsibilities of the NPO.
 3. By-laws of the corporation that defines the purpose of the NPO to develop and manage affordable homes for individuals with special needs, including those with developmental disabilities.
 4. A list of current officers and Board Members.
 - ii. For Limited Partnerships
 1. A certificate of Limited Partnership (LP-1)
 2. Amendment to Certificate of Limited Partnership (LP-2), if any.
 3. Current Limited Partnership Agreement, as amended, which defines that the purpose is to develop and manage Affordable homes for individuals with special needs, including those with developmental disabilities, and identifies the leadership and responsibilities of the LP.

- iii. For Limited Liability Companies (LLCs)
 - 1. Limited Liability Company Articles of Incorporation (LLC-1)
 - 2. Limited Liability Company Certificate of Amendment (LLC-2), if any.
 - 3. A fully executed operating agreement and all amendments which define that the purpose is to develop and manage affordable homes for individuals with special needs, including those with developmental disabilities, and identifies the corporate leadership and responsibilities of the LLC.
 - i. Financial Documentation – WRC will evaluate financial statements in order to determine the applicant's financial ability to cover start-up costs and stability to meet the long term commitment to hold and manage the properties.
 - i. Provide three (3) years of audited financial statements with the most recent audit an unqualified audit opinion completed by a Certified Public Accountant using accepted accounting practices.
 - ii. Provide current year-to-date financial statements of the NPO.
- II. Implementation Plan
- a. A narrative proposal of the project that includes the proposed properties ownership structure.
 - b. The plan must specify a process that ensures compliance with all state and local building requirements, including without limitation the regional center's receipt of verification that each project has received all applicable, required permits prior to the start of any demolition, construction, or renovation/rehabilitation.
 - c. Include a sequence of activities necessary to complete the project and specific to each property. This step-by-step action plan which includes measurable, time limited activities toward the achievement of specific project tasks and achievement of the proposed outcome. The project objectives should be realistically achievable within the time frame. Timeline of project activities has to reflect a date for the properties to be acquired and leased to a service provider within 150 days of contract execution by all parties. The activities should cover each major step of the project and should include but not be limited to:

- i. Upon selection by the regional center the timeframe for providing a corporation resolution that authorizes the signatory to sign on behalf of, and obligate the NPO.
 - ii. Provision of funding commitment letters
 - iii. Provision of evidence of property site control
 - iv. Loan closing and Property Acquisition
 - v. Provision of evidence of property purchase, including an executed, recorded deed of trust and regulatory agreement
 - vi. Provision of evidence of application to the County Tax Assessor
 - vii. Provision of final sources and uses (budget)
 - viii. Certificate of Occupancy (Notice of completion, if renovation)
 - ix. Executed, long-term lease agreement between NPO and service provider
 - x. Executed, property management agreement
 - xi. Evidence of property insurance
 - d. Activities which may occur within 120-180 days of contract execution by all parties
 - i. Property tax exemption, if not provided sooner
 - ii. Reconciled sources and uses of funds (budget)
- III. Proposed Sources and Uses (Project Budget). Allowable costs include pre-development costs, (i.e., closing and escrow; due diligence costs; environmental impact report, if indicated; survey and soil analysis), acquisition costs (funds to option, purchase, or acquire properties); development costs (architectural and engineering; permits and fees; appraisal cost; construction, legal, accounting, consultant, and project management fees, if necessary).
- a. For all grants, specify the start-up budget amount you propose to be awarded for acquisition, and the start-up budget for renovation. Additionally, specify the acquisition total start-up budget amount required which must show a one to three (1:3) leveraging of awarded funds with hard (dollar) and/or soft (in-kind) commitments.
 - b. A budget narrative describing how each budget line item was calculated is required to sufficiently define all terms and areas of the budget except the item for property modification.
 - c. Include sources for leveraged funds, e.g., private parties, bank loans, and foundations.

- d. Evidence may include, but not be limited to, letters of commitment; memoranda of understanding that specify a financial commitment to the proposed project.
- e. Demonstrate a leverage ratio of a minimum of three (3) dollars in leveraged funds to each one (1) dollar in CPP funds, i.e., the CPP funds do not exceed 25 percent of the total cost of the project.
- f. Identify the projected permanent debt service.
- g. General Expenses or developer fee should address specific minor expenses that cannot be classified in any other line item.

IV. Renovation and Maintenance

- a. Describe the process for securing bids from architects, property management (if outsourced) and construction services.
- b. Note whether maintenance functions are performed by NPO in-house staff or whether secured from a property management agency.
- c. List those items that will be covered in the renovation addressing:
 - i. Major appliances
 - ii. Landscaping
 - iii. Adaptive fixtures including grab bars

V. Leasing Structure

- a. Describe how the lease to a service provider is structured by defining what items will be paid by the lessee, and what will be paid by the NPO. At a minimum address:
 - i. Property taxes
 - ii. Insurance
 - iii. Building Maintenance
 - iv. Landscaping maintenance
- b. Describe the leasing structure to address:
 - i. Typical length of lease agreement
 - ii. Whether the budget is structured such that no rent increases will be passed to the lessee, or an anticipated timeline with the amounts of rent increases.

ATTACHMENTS

- A.** Community Placement Plan HOUSING GUIDELINES FOR USE OF STARTUP FUNDING Fiscal Year 2018-2019 – to be provided upon request
- B.** Cities & Zip Codes for WRC
- C.** Questionnaire
- D.** Proposal Cover Sheet

EXHIBIT A

**HOUSING GUIDELINES FOR USE
OF
START-UP FUNDING**

**Community Placement Plan HOUSING GUIDELINES FOR USE OF
START-UP FUNDING For Fiscal Year 2018-2019 will be provided upon request.**

EXHIBIT B

WRC ZIP CODES AND CITIES

<http://www.westsiderc.org/who-we-are/service-area/>

ATTACHMENT C

QUESTIONNAIRE

PLEASE GIVE A BRIEF ANSWER TO EACH OF THE FOLLOWING QUESTIONS:

1. State the background of either your organization or yourself in providing the type of project/services outlined in the RFP.
2. Briefly outline your organization's ability to fiscally start up this service.
3. Describe similar projects/services with which the organization has been successful?

**ATTACHMENT D
PROPOSAL COVER SHEET**

TO: SELECTION COMMITTEE
 ATTENTION: Daniel Hoyos, CPP Housing Coordinator
 Westside Regional Center
 5901 Green Valley Circle, Suite 320
 Culver City, CA 90230

RE: Submission of Proposal in Response to RFP for the following Community Placement Plan (CPP)
 Projects: (Place an X in the project box for which the applicant is applying)

Project	Property 1 (WRC1819-3) Enhanced Behavior Support Home (EBSH-3bed Children)	Property 2 (WRC1819-4) Family Teaching Home (FTH-3bed)
Acquisition and Renovation		

NAME OF APPLICANT or ORGANIZATION SUBMITTING PROPOSAL *(please print)*

ADDRESS CITY STATE ZIP

TELEPHONE NUMBER FAX NUMBER e-mail address

CONTACT PERSON FOR PROJECT *(please print)*

NAME OF PARENT CORPORATION, if applicable please indicate: Non-profit For-profit

AUTHOR OF PROPOSAL *(if different from applicant identified above)*

I affirm that the information presented in this application and proposal is true and that this proposal was developed and authored by the person(s) indicated. I understand that any falsification of information or failure to disclose any history of deficiencies or abuse will be cause for immediate disqualification. I also understand that failure to meet minimum qualifications as stated in the RFP, late proposal submissions, facsimile proposal copies, and any missing information will also be cause for immediate disqualification. I further understand that, in the event that my proposal is selected for development, the proposal itself is not approved conclusively.

Applicant Signature/Signature of Person Authorized to Bind Organization DATE